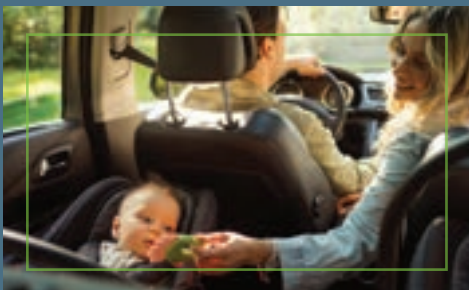
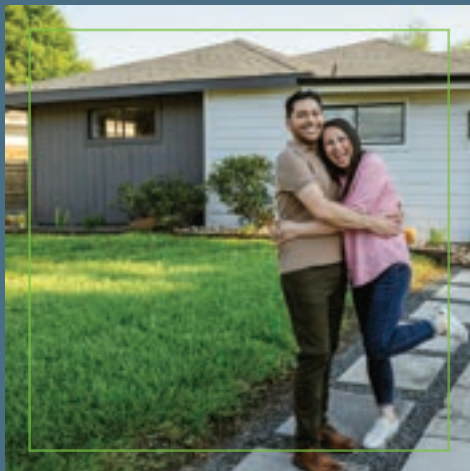




Annual Report 2025



For All Life's Moments... **You Belong with Us.**





Annual Report

2025

At Nutmeg State Financial Credit Union, our purpose is rooted in being present for our members through every stage of life, from everyday moments to defining milestones. This report reflects how we serve that purpose: by promoting financial stability, expanding opportunity and helping members build lasting legacies. Within these pages, you'll see how we responsibly steward member resources, invest for impact and continue building a credit union designed to grow with you, today and into the future.

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Where Purpose Meets People

OUR PURPOSE:

We exist to empower members and families to achieve stability, seize opportunity and build legacy.

OUR CORE VALUES:

Responsibility
Integrity
Engagement
Empathy

OUR HISTORY:

Founded in 1936, Nutmeg State Financial Credit Union is a member-owned, not-for-profit financial cooperative built on the belief that people are stronger when they support one another. Headquartered in Rocky Hill, Connecticut, we now serve more than **66,360** members through 13 branches across the state.

Rooted in the credit union philosophy of people helping people, Nutmeg has grown by building trusted relationships and strengthening the communities we serve. We proudly honor our cooperative heritage while continuing to lead with values-driven decision-making, intentional action and strategic investment, serving as responsible stewards of our members' resources and of the broader financial cooperative movement.

THE COOPERATIVE PRINCIPALS:



Volunteer



Member Control



Members' Economic
Participation



Autonomy &
Independence



Education, Training &
Information



Cooperation Among
Cooperatives



Concern for
Community

Governance & Accountability

Strong governance ensures transparency, accountability and member representation. Our Board of Directors and leadership team remain committed to guiding Nutmeg responsibly and in alignment with cooperative values.

NUTMEG STATE'S BOARD OF DIRECTORS



Dr. Luis Ramos
Chair



Michael Petti
Vice-Chair



Beth Bunko
Secretary, CUSO Chair



Steven Hernandez, Esq.
2GEN Chair



Maria DeMarco
Supervisory Committee
Chair



P.J. Cimini, Esq.
Governance Committee
Chair



Michael Godbout
Treasurer, ALCO Chair



James Finch
Board Director



Hank Petroskey
Board Director



Ben Deible
Associate Director

NUTMEG STATE'S SUPERVISORY COMMITTEE

- Maria DeMarco**, Chair
- Kristen Johnson**
- Chuck Cole**
- Michael Sabol**

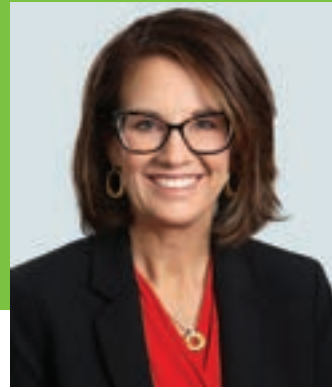
NUTMEG STATE'S EXECUTIVE LEADERSHIP TEAM



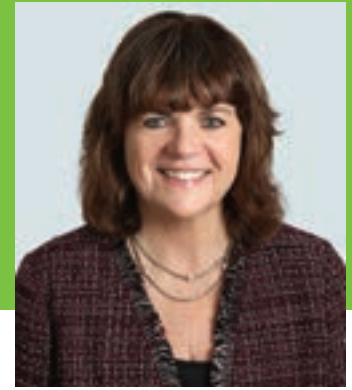
John Holt
Chief Executive Officer



Pat Ahern
EVP, Integrator &
Implementor



Heather Gates
EVP, Chief Revenue Officer



Robin Del Vecchio
SVP, Chief Operations
Officer



Sheryl Dick
SVP, Chief Retail Officer

“ When the right leaders come together with a shared purpose, the outcome is simple — better decisions, stronger teams and the best possible results for the members we serve. ”

— John Holt, Chief Executive Officer

A Message from the CEO & Board Chairman

At Nutmeg State Financial Credit Union, progress isn't just something we measure — it's something our members experience. Through every milestone and every challenge, we remain committed to walking alongside our members, supporting their goals and protecting what matters most as they work toward financial freedom. We remain deeply grateful to the members who trust us with their financial goals; the dedicated staff who serve with professionalism and heart; and the Board of Directors, whose leadership ensures Nutmeg State Financial Credit Union remains strong, safe and future-ready.

STRENGTHENING OUR FOUNDATION

In 2025, we strengthened Nutmeg State Financial Credit Union as both a financial institution and a trusted partner. We continued investing in the organization by:

- Upgrading online banking and digital tools
- Delivering best-in-class service
- Enhancing systems that make everyday banking more seamless

We remained excellent stewards of your money, ensuring every dollar entrusted to us was managed with care, foresight and responsibility.

INNOVATION WITH PURPOSE

Our commitment to being digital-first, while maintaining strong personal connections, grew even stronger. We paired innovative technology with the relationships that define who we are — delivering convenience without losing the human touch.

IMPACTING MEMBERS' LIVES

Throughout the year, Nutmeg State Financial Credit Union focused on creating real, measurable progress for members. This included:

- Helping families build emergency savings
- Enabling entrepreneurs to open new businesses
- Guiding members through first-time car purchases, homeownership and retirement planning.

Every story of progress reinforces why we do what we do. Thank you for being part of this journey. The future is bright, and together, we are building it.

With appreciation and confidence,

John Holt

Chief Executive Officer

Dr. Luis Ramos

Chairman of the Board

Supervisory Committee Report

The Supervisory Committee's primary responsibility is to help ensure that Nutmeg State Financial Credit Union operates in a safe, sound and compliant manner and that members' assets are properly safeguarded. Acting on behalf of the membership, the Committee provides independent oversight of the credit union's financial reporting, internal controls and adherence to applicable laws, regulations, policies and procedures.

As part of this responsibility, the Supervisory Committee retained Whittlesey to perform an independent audit in accordance with National Credit Union Administration (NCUA) requirements. The audit included an examination of Nutmeg State Financial Credit Union's financial statements and a review of related financial operations.

Based on the results of this audit, we are pleased to report that the auditors issued a opinion, stating that the financial statements fairly present, in all material respects, the financial position of Nutmeg State Financial Credit Union as of December 31, 2024 and the results of its operations and cash flows, in conformity with accounting principles generally accepted in the United States of America.

The Supervisory Committee appreciates the cooperation of the Board of Directors, management and staff throughout the audit process and remains committed to fulfilling its oversight responsibilities on behalf of the membership.

Respectfully submitted,

The Supervisory Committee

Maria DeMarco

Supervisory Committee Chair



Growing Together

Nutmeg's growth is built on strong relationships and consistent service. Across our branches and navigation center, we continue to support members through everyday needs and important moments, delivering responsive, high-quality service while expanding our reach and deepening engagement.

As more members choose Nutmeg, we remain focused on meeting them where they are, whether in person, by phone, or digitally. By combining personal connection with scalable service channels, we are growing together, strengthening trust, accessibility and long-term relationships.

TOTAL MEMBERS

December 2024: 53,304
December 2025: 66,360

24.5%
Growth

MEMBER SATISFACTION (CSAT)

11,370 Responses

91.6%

IN BRANCH VISITS

Monetary
Transactions Only

178,711

DIGITAL ENGAGEMENT

Chat: 3,902 More Surveys

83.4%
Growth

Phone: 5,878 Surveys

89.0%
Higher

For Your
Proud Moment



Financial Statements

The following financial statements provide a detailed view of Nutmeg's financial condition and performance, reflecting our commitment to clarity, accuracy and responsible management.

STATEMENT OF FINANCIAL CONDITION

as of December 31, 2025

Assets

Loans to Members	\$691,114
Allowance for Loan Losses	(6,957)
Cash & Investments	146,951
Other Assets	57,639

Total Assets	\$888,747
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Liabilities & Equities

Member Share Accounts	\$743,781
Accrued Dividends Payable	42,114
Accounts Payable	102,852

Total Liabilities & Equity	\$888,747
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STATEMENT OF INCOME & EXPENSE

as of December 31, 2025

Income

Interest on Loans	\$34,165
Income from Investments	2,575
Fee Income	2,899
Other Income	4,976

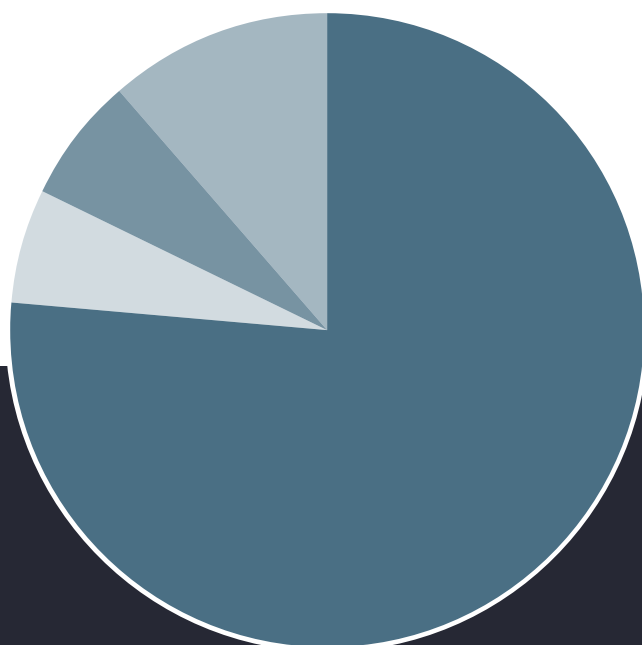
Total Operating Income	\$44,615
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Expenses

Dividends Paid to Members	\$9,158
Interest Expense on Borrowings	620
Provision for Loan Losses	1,584
Employee Costs	13,263
Office Occupancy/Operations	3,599
Other Expenses	11,387

Total Operating Expenses	\$39,611
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Net Income	\$5,004
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How We Earned It:

Interest on Loans	\$34,165
Income from Investments	\$2,575
Fee Income	\$2,899
Other Income	\$4,976

Lending That Supports All Life's Moments

Lending is one of the most meaningful ways we support our members through life's moments. From reliable transportation and homeownership to personal needs and business growth, we provide responsible, relationship-driven lending solutions designed to help members build stability today while creating opportunity for the next generation. Through this approach, we support not just immediate goals, but long-term financial confidence for families and communities.

For Your
Making it Ours
Moment

148
First
Mortgages
\$81,137,882



For Your
Getting There
Moment

36
Working
Wheels
\$742,056



For Your
Building the Dream
Moment

406
Home
Equity
\$24,237,408



For Your
Keys In Hand
Moment

1,045
Empower
Program
\$27,474,062



For Your
Powering Up
Moment

386
Smart
E-Loans
\$9,191,770



For Your
Windows Down
Moment

3,211
Total
Auto Loans
\$96,286,550





\$856,275

NSF Fees Saved

(NSFCU does not charge
our members NSF Fees)

\$106,603

Check Rewards &
Rebates Given

8,388

Households
Protected from
ID Theft



\$112M

Core Deposit
Growth

(Checking/Savings/Money Market)



55%

Members Who
Strengthened or
Maintained Healthy
Credit Scores

Deposits, Savings & Financial Well-Being

Strong savings are the foundation of financial confidence. We continue to grow deposits while helping members build healthy financial habits that support everyday needs, prepare for the unexpected and create flexibility for future opportunities. By encouraging consistent saving and long-term planning, we help members strengthen stability today and feel more secure in the moments ahead.

Community Impact & Partnerships

By investing in communities, supporting local organizations and partnering with businesses, we help strengthen the economic well-being of the regions we serve.

COMMUNITY INVESTMENT AND OUTREACH IN 2025

Annual Events & Fundraisers

Nutmeg participated in a wide range of local events and charity fundraisers to raise awareness and support for causes that matter to our communities.

Auto Loan Giveaway Promotion

During summer 2025, Nutmeg ran an Auto Loan Giveaway, a community-centric promotion letting members compete to have auto loan payments (up to a full payoff of \$30,000) covered — a creative way to ease financial burdens and expand our engagement.

BEYOND FINANCIAL GIVING

Financial Inclusion & Member Service Initiatives

Nutmeg continues offering programs such as Working Wheels and the HOPE homeownership program, which help families access transportation and affordable home loans.

Financial Education & Awareness

Nutmeg offers extensive financial education resources on budgeting, housing, insurance, retirement and more.

Community Relations and Local Partnerships

We pride ourselves on being a partner in building stronger local economies. Nutmeg continues to build connections within the community promoting financial wellness opportunities and giving back with purpose.

\$130k in
corporate
sponsorships
across 60
organizations.

Nutmeg Volunteer Participation

Junior Achievement Days
Financial Reality Fairs
Financial Education Seminars
Back-to-School Rallies
Collection Drives

BUSINESS PARTNERSHIPS AND COLLABORATIONS

Business Partnership Program

At Nutmeg State Financial Credit Union, our Business Partnership Program is designed to help local businesses and their employees thrive and strengthen our communities. Through business partnership we're able to support businesses' employees to tailored financial solutions, exclusive member benefits and more.



We are proud to enhance employee financial wellness, provide special offers and collaborate on community initiatives. We know firsthand that when employees feel financially secure, they stay longer, are more engaged and grow with businesses. Together, we're powered by purpose: fostering stability and financial health throughout our region.

Investing in Our People

Our employees are the heart of Nutmeg. Through recognition, development and a shared commitment to service, our team delivers the care, expertise and personal connection our members expect.

EMPLOYEES OF THE QUARTER

Q1 **Wendy Molleur**
Member Service Specialist
Bristol Stafford Ave Branch

Q2 **Chris Trzasko**
Mortgage Underwriter
Corporate

Q3 **Tina Wells**
Retail Training
Program Manager
Corporate

Q4 **Luis Mejia**
Vice President,
Sales and Service
Corporate



For Your
Better Together
Moment

Building a Stronger Credit Union

This year marked important milestones in strengthening Nutmeg's foundation and capabilities. We successfully completed Legal Day One with CrossPoint Federal Credit Union and achieved Operational Day One with First Bristol, fully integrating systems to create a more seamless experience for members and staff.



Growing Stronger Together



EXPANDING SYSTEMS FOR GROWTH

We also implemented MeridianLink, a new loan origination system that is already receiving strong feedback for its ease of use and meaningful improvements to the consumer lending experience. In support of our business members, we expanded our capabilities through a partnership with Tru Treasury, adding enhanced cash management solutions designed to help businesses operate more efficiently and grow with confidence.



Looking Forward to 2026

As we move into 2026, our focus is on building what comes next, with intention, optimism and momentum. We are investing in our people, strengthening leadership at every level and fostering a culture that empowers teams to grow, innovate and serve with purpose. By optimizing processes and systems, we are creating greater efficiency and capacity, allowing us to spend more time where it matters most: with our members.

At the same time, we are expanding our nationwide footprint and advancing technology to deliver experiences that are simple, intuitive and personal. These investments position Nutmeg to meet members wherever life takes them, while remaining a trusted financial partner through every stage. With a clear vision and disciplined execution, we are confident in the path ahead, continuing to move forward and upward as we build lasting value for our members, our communities and the cooperative we share.



nutmegstatefcu.org



Federally Insured by NCUA.

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